

Investor Presentation

Q2'26
July 2026

Forward-Looking Statements



In addition to historical information, this presentation may contain “forward-looking statements” within the meaning of the “safe harbor” provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include statements with respect to Customers Bancorp, Inc.’s strategies, goals, beliefs, expectations, estimates, intentions, capital raising efforts, financial condition and results of operations, future performance and business. Statements preceded by, followed by, or that include the words “may,” “could,” “should,” “pro forma,” “looking forward,” “would,” “believe,” “expect,” “anticipate,” “estimate,” “intend,” “plan,” “project,” or similar expressions generally indicate a forward-looking statement. These forward-looking statements involve risks and uncertainties that are subject to change based on various important factors (some of which, in whole or in part, are beyond Customers Bancorp, Inc.’s control). Numerous competitive, economic, regulatory, legal and technological events and factors, among others, could cause Customers Bancorp, Inc.’s financial performance to differ materially from the goals, plans, objectives, intentions and expectations expressed in such forward-looking statements, including: a continuation of the recent turmoil in the banking industry, responsive measures taken by us and regulatory authorities to mitigate and manage related risks, regulatory actions taken that address related issues and the costs and obligations associated therewith, such as the FDIC special assessments; the potential for negative consequences resulting from regulatory violations, investigations and examinations, including potential supervisory actions, the assessment of fines and penalties, the imposition of sanctions, the need to undertake remedial actions and possible damage to our reputation; effects of competition on deposit rates and growth, loan rates and growth and net interest margin; failure to identify and adequately and promptly address cybersecurity risks, including data breaches and cyberattacks; public health crises and pandemics and their effects on the economic and business environments in which we operate; geopolitical conditions, including acts or threats of terrorism, actions taken by the United States or other governments in response to acts or threats of terrorism and military conflicts, including the war between Russia and Ukraine and ongoing conflict in the Middle East, which could impact economic conditions in the United States; the impact that changes in the economy have on the performance of our loan and lease portfolio, the market value of our investment securities, the demand for our products and services and the availability of sources of funding; the effects of actions by the federal government, including the Board of Governors of the Federal Reserve System and other government agencies, that affect market interest rates and the money supply; actions that we and our customers take in response to these developments and the effects such actions have on our operations, products, services and customer relationships; higher inflation and its impacts; the effects of changes in U.S. trade policies, including the imposition of tariffs and retaliatory tariffs on its trading partners; and the effects of any changes in accounting standards or policies. Customers Bancorp, Inc. cautions that the foregoing factors are not exclusive, and neither such factors nor any such forward-looking statement takes into account the impact of any future events. All forward-looking statements and information set forth herein are based on management’s current beliefs and assumptions as of the date hereof and speak only as of the date they are made. For a more complete discussion of the assumptions, risks and uncertainties related to our business, you are encouraged to review Customers Bancorp, Inc.’s filings with the Securities and Exchange Commission, including its most recent annual report on Form 10-K for the year ended December 31, 2025, subsequently filed quarterly reports on Form 10-Q and current reports on Form 8-K, including any amendments thereto, that update or provide information in addition to the information included in the Form 10-K and Form 10-Q filings, if any. Customers Bancorp, Inc. does not undertake to update any forward-looking statement whether written or oral, that may be made from time to time by Customers Bancorp, Inc. or by or on behalf of Customers Bank, except as may be required under applicable law.

Customers Bancorp Franchise



Commercially oriented bank with **industry-leading service** combining **a high touch, single point of contact model** with innovative technology solutions

Customers Bancorp, Inc.

NYSE: CUBI | FTE Employees ~885 | Total Assets \$26.5B

Data as of 6/30/2026

Key Balance Sheet Stats

Delivering exceptional growth across the Bank

	Q2'26 (\$)	YoY Growth (%)
Total Assets	26.5B	18
Total Gross Loans	18.0B	17
Total Deposits	21.7B	15
TBVPS ¹	65.20	16

Net Promoter Score

Measuring business customer satisfaction and loyalty

Customers Bank² 81

Banking Industry Benchmark³ 41



Named a Top 10 Performing Bank by American Banker for five consecutive years (2021-2025), **including the #1 spot in 2024 among midsize banks (\$10B to \$50B in assets)**



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1. Non-GAAP measure, refer to appendix for reconciliation
2. As of December 2025
3. The Qualtrics U.S. Banking Relational Net Promoter® Score (NPS®) benchmark is derived from Qualtrics' vast Customer Experience dataset. The dataset includes 2022-2023 anonymized results from 50+ U.S. banking organizations, covering 80+ separate relationship surveys, and encompassing 400,000 individual survey respondents

Q2'26 Key Accomplishments



Accretive Deposit Performance

Record period end deposits of \$21.7 billion

Record \$6.9 billion non-interest bearing ("NIB") deposits, or 32% of total deposits

Approximately \$375 million of NIB deposit growth QoQ outside of digital assets ("DA") channel

New commercial banking teams¹ added approximately \$570 million of deposits YTD

Positive Operating Leverage

Core non-interest expense as percent of average assets² of 1.82% is among the lowest of regional bank peers³

Core efficiency ratio² declined 100bps YoY

Approximately 430 bps of positive operating leverage generated YTD'26 compared to YTD'25

Solid Loan Growth

Record period end loans of \$18.0 billion

4% loan growth QoQ

17% loan growth YoY

Diversified across the franchise with multiple verticals contributing to growth

Tangible Book Value Growth

Tangible book value crossed \$65 per share²

YoY growth of 16%

Approximately 15% CAGR since 2019⁴

Net Interest Income (NII) & Net Interest Margin (NIM)

NII increased 9% YoY

Robust low-cost deposit and loan pipelines expected to drive margin expansion

Strong Capital & Liquidity

CET1 ratio at 12.8%⁵

TCE/TA² increased 40 bps YoY to 8.3%

Approximately 93k shares repurchased at wtd. avg. price of ~\$73

1. Teams hired since Q2'23

2. Non-GAAP measure, refer to appendix for reconciliation

3. 2026 proxy peers most recent quarter ("MRQ"); MRQ represents Q2'26 for proxy peer banks that have reported earnings data before July 23, 2026. Otherwise represents Q1'26 data

4. Q4'2019 to Q2'2026

5. CET1 is estimated pending final regulatory report

2026 Priorities

- 1** **AI: Operationalize AI at Scale** and deploy AI across the organization, targeting full workflow orchestration and operating leverage
- 2** **Payments: Expand the cubiX ecosystem**, broaden existing network to serve additional industries and develop sophisticated product offerings and embedded payments solutions
- 3** **Organic Growth: Accelerate Franchise Growth** and deliver top-tier, high-quality organic loan and deposit growth by recruiting high-performing executives and deposit-rich teams to expand our commercial banking franchise
- 4** **Risk Management Excellence: Sustain and operate** with the highest standards of regulatory and risk management excellence — turning discipline into a competitive advantage and an enabler of growth

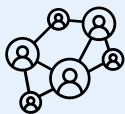
AI: Experiencing Transformational Change Across the Bank



Increase Revenue



Reduce Risk



Improve Productivity

Top-Down Strategic Transformation Priorities¹



Loans

7-day close, down from 30+ days

Deposits

Commercial onboarding in minutes, not hours

Payments

cubiX agentic interface enabling the processing of nearly 2 billion client API requests by YE'2026

Bottom-Up Use Cases



Front Office ♦ Operations ♦ Data & Insights

Finance & Accounting ♦ Compliance ♦ Risk

Agentic Integration Approach

Cycle seeks to weave AI into the Bank's operating fabric



Key Results

46,000+

Hours saved²

600+

Agents deployed³

100%

AI-licensed

40

AI mobilization team⁴

Select Partners



OpenAI

ANTHROPIC

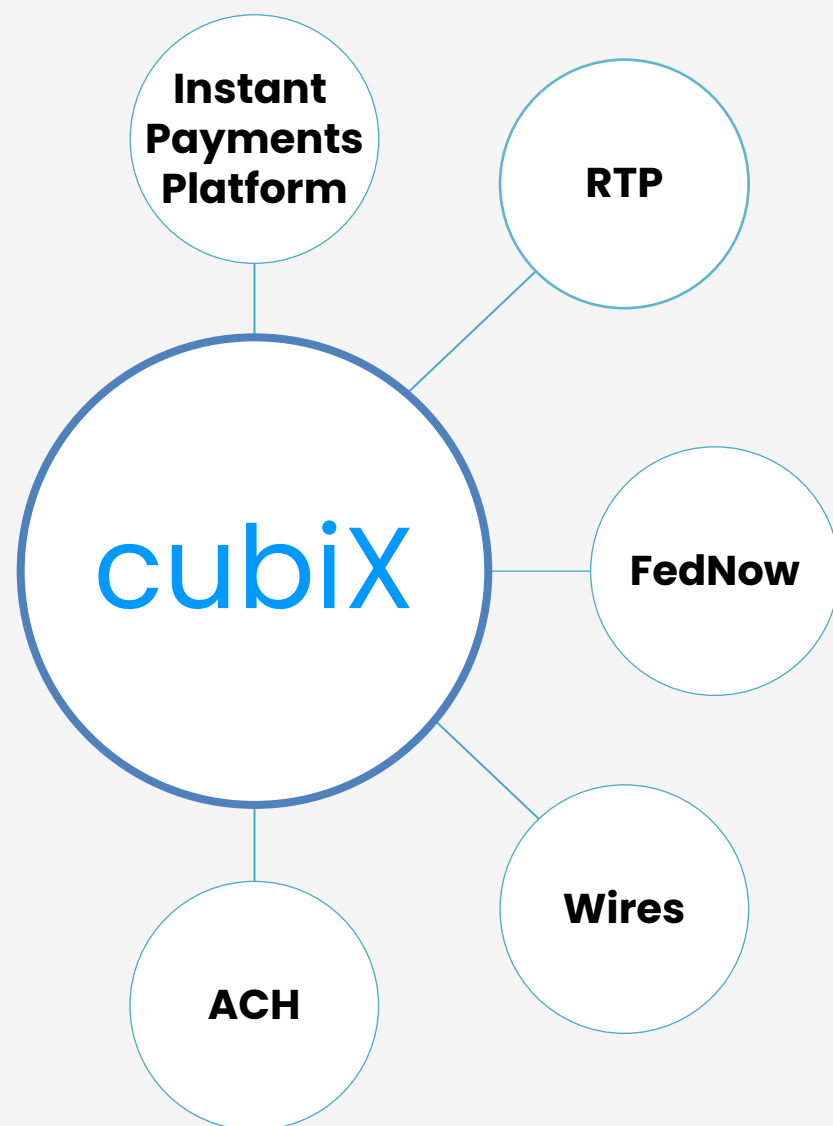


Microsoft

ElevenLabs

1. Represents target-state operating goals; initiatives are in progress and not realized
2. Hours saved reflect self-reported estimates from survey of employees using AI tools. Survey data as of July 3, 2026
3. Includes custom GPTs and other similar AI agent products across major platforms used in the last 6 months
4. Includes FTEs mobilized across AI transformation initiatives

Payments: Positioned at the Forefront of the Industry



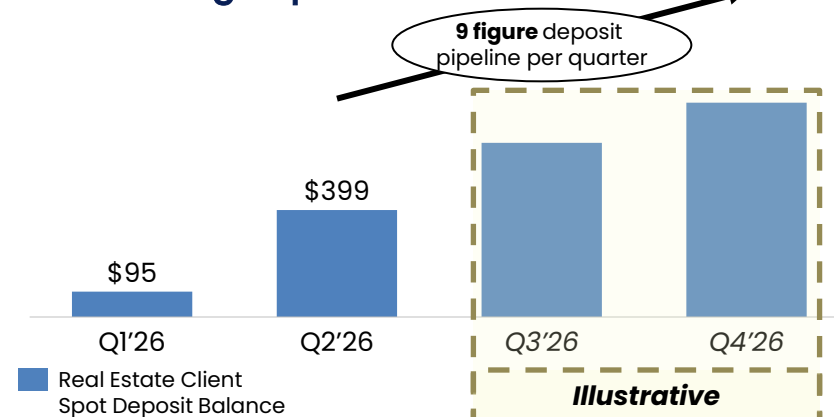
Accelerate Industry Adoption



Real Estate payments vertical spotlight

\$ millions, ending

Accelerating deposit balances



4x+

Spot deposit balances

QoQ Momentum

7x

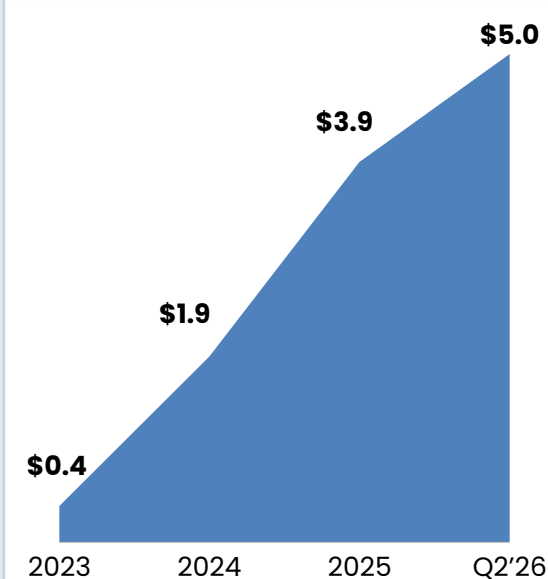
Transaction volume

~350

New deposit accounts

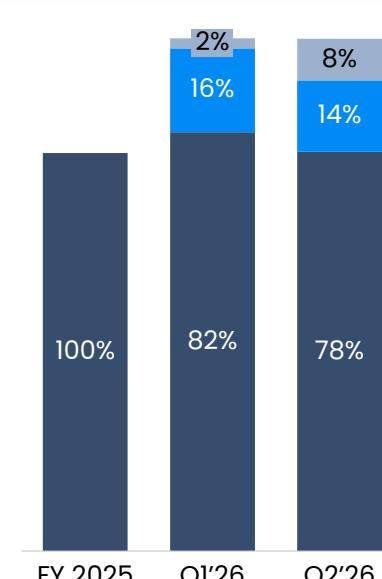
cubiX network activity¹

\$ trillions, cumulative



cubiX deposit balance mix²

\$ millions, ending



1. Daily cubiX volume available beginning 10/16/24. The network was previously referred to as CBIT before cubiX launch in Q4'24. Includes Internal Transfer Activity and Wire Transfers from cubiX/CBIT Client Base
 2. Calculated as the ending deposit balances of the DA, mortgage finance and real estate payments verticals

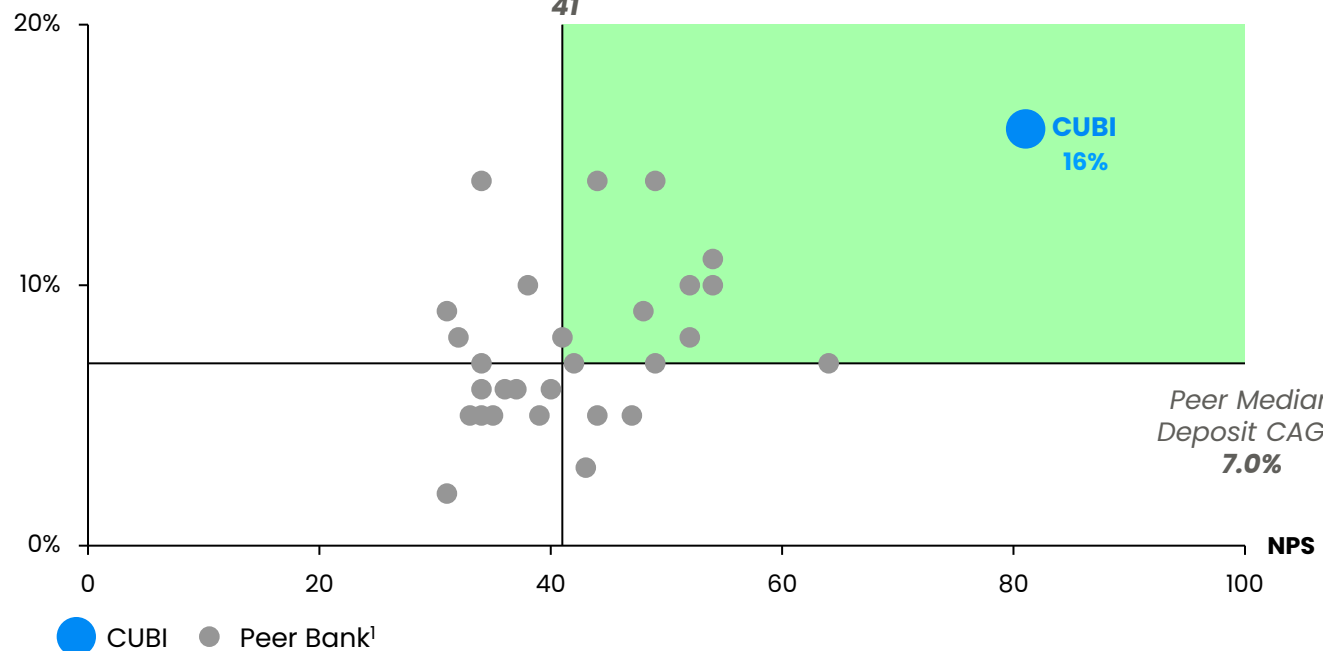
Organic Growth: Core to the Success of Customers Bank

NPS Scores vs. Deposit Growth

6.25Y Deposit CAGR

Industry Benchmark:

41



Net Promoter Score

Customers Bank² **81**

Banking Industry Benchmark³ **41**

~2x the benchmark and #1 in the peer set¹

Deposit growth — 100% organic

~16% deposit CAGR⁴

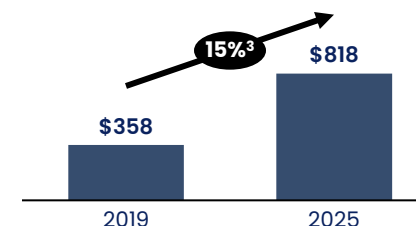
2x+ peer median¹ growth rate

Peer-Leading Performance

Revenue⁵
\$ millions



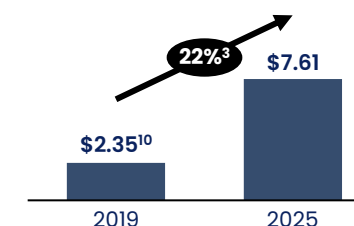
Top 5 Revenue Compounder^{7,8,9}



Core EPS⁶
\$



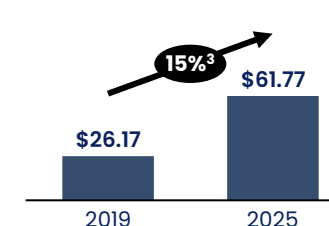
#1 Core EPS Compounder^{7,8}



TBVPS⁶
\$



#2 TBVPS Compounder^{7,8}



Organic Growth Flywheel



1. Banks cited from J.D. Power: "2026 J.D. Power Retail Banking Satisfaction Study" sourced via analyst industry report dated June 5, 2026. Peer banks that completed M&A transactions amounting to >35% the size of the acquiring institution since 2019 have been omitted from the chart

2. As of December 2025

3. The Qualtrics U.S. Banking Relational Net Promoter® Score (NPS®) benchmark is derived from Qualtrics' vast Customer Experience dataset. The dataset includes 2022-2023 anonymized results from 50+ U.S. banking organizations, covering 80+ separate relationship surveys, and encompassing 400,000 individual survey respondents

4. Represents 6.25 year (2019 - Q1'26) CAGR

5. Revenue is calculated as the sum of net interest income and noninterest income

6. Non-GAAP measure, refer to appendix for reconciliation

7. U.S. Banks with total assets between \$20 billion and \$100 billion. Source S&P Cap IQ

8. Represents 6 year (2019-2025) CAGR for banks with available data throughout the time period horizon

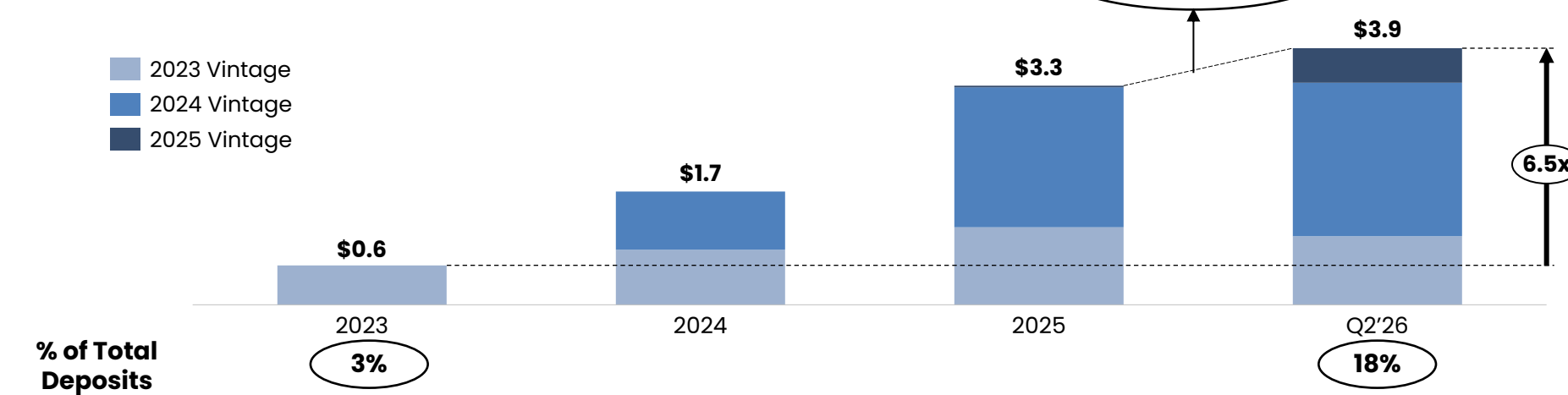
9. Peer banks that completed M&A transactions amounting to >35% the size of the acquiring institution between 2019 and 2025 have been omitted from the peer set

10. Originally reported 2019 Core EPS of \$2.28 which was recast to \$2.35 to reflect the results of discontinued operations

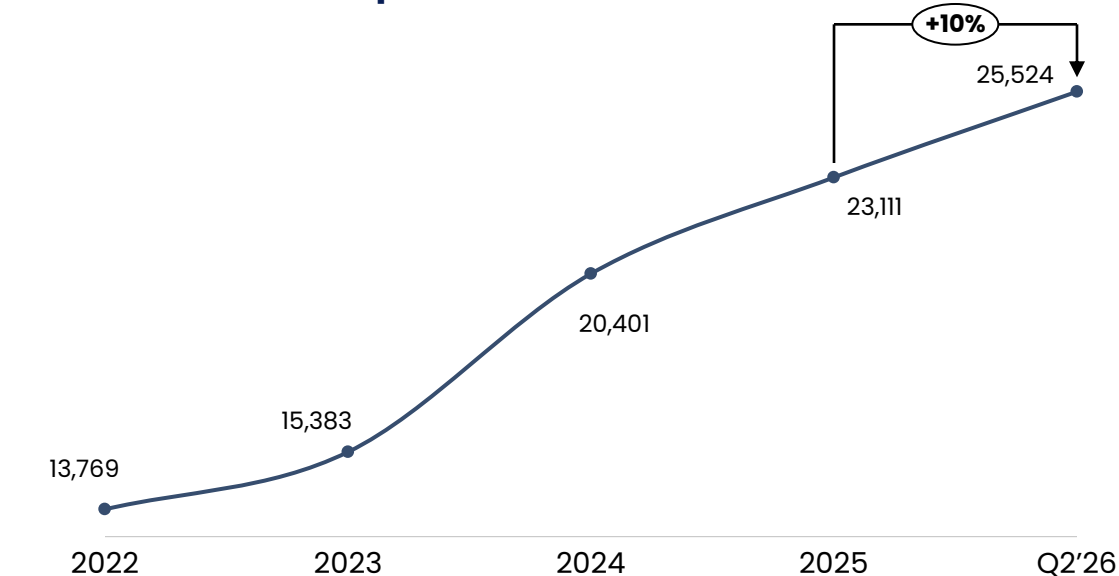
Successful Execution of Deposit Franchise Transformation Led by Team Recruitment Strategy

Ending Deposit Balance¹

\$ billions

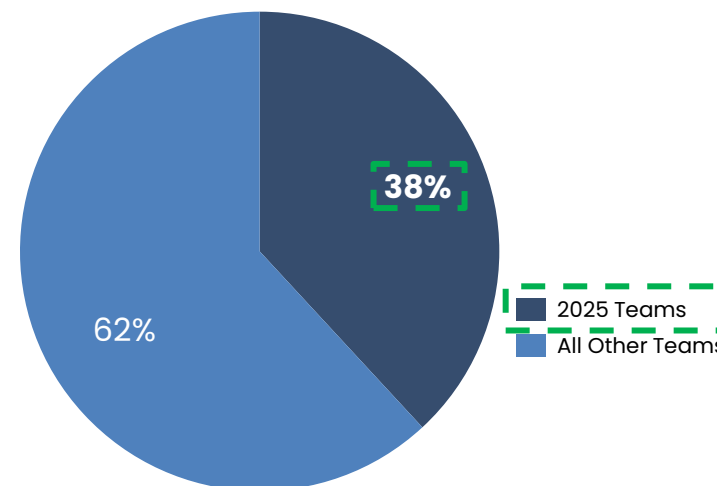


Commercial Deposit Accounts



Q2'26 Account Openings

~1,250 Net Accounts Added



2025 Teams Spotlight



Scale

~30
Team
Members

\$0.5B+
deposit
balance

\$0.3B
loan
balance



Funding Quality

~1,600
deposit
accounts

63%
NIBD

~0.7%
spot deposit
cost



Economics

1.7x
deposit
to loans

Q2'26
profitable in
~3 quarters

~500 bps
loan to deposit
spread

2026 Teams Preview

~30
New team
members²

**9-figure
pipeline**
Through YE'26

Diversified
Deposit, loans &
fee income
opportunities

1. Includes commercial banking teams hired since Q2'23
2. Includes team members that have joined or are in advanced conversations

Financial Highlights - GAAP

Q2'26	Q2'26 (vs. Q1'26)		
Highlights	Profitability	Balance Sheet	Credit
DILUTED EPS \$2.05	3.17% vs. 3.22% NIM	\$26.5B +2% Total Assets	0.18% +4 bps Commercial NCOs Ratio ¹
NET INCOME \$71.6M	1.13% vs. 1.13% ROAA	\$18.0B +4% Total Loans and Leases	0.31% +4 bps NPLs to Total Loans
ROCE 13.2%		\$21.7B +1% Total Deposits	293% vs. 337% Reserves to NPLs

1. Q2'26 annualized NCOs as percentage of average total loans and leases for Q2'26 was 0.34%, up 2 bps compared to Q1'26

Steady Deposit Growth and Mix Improvement

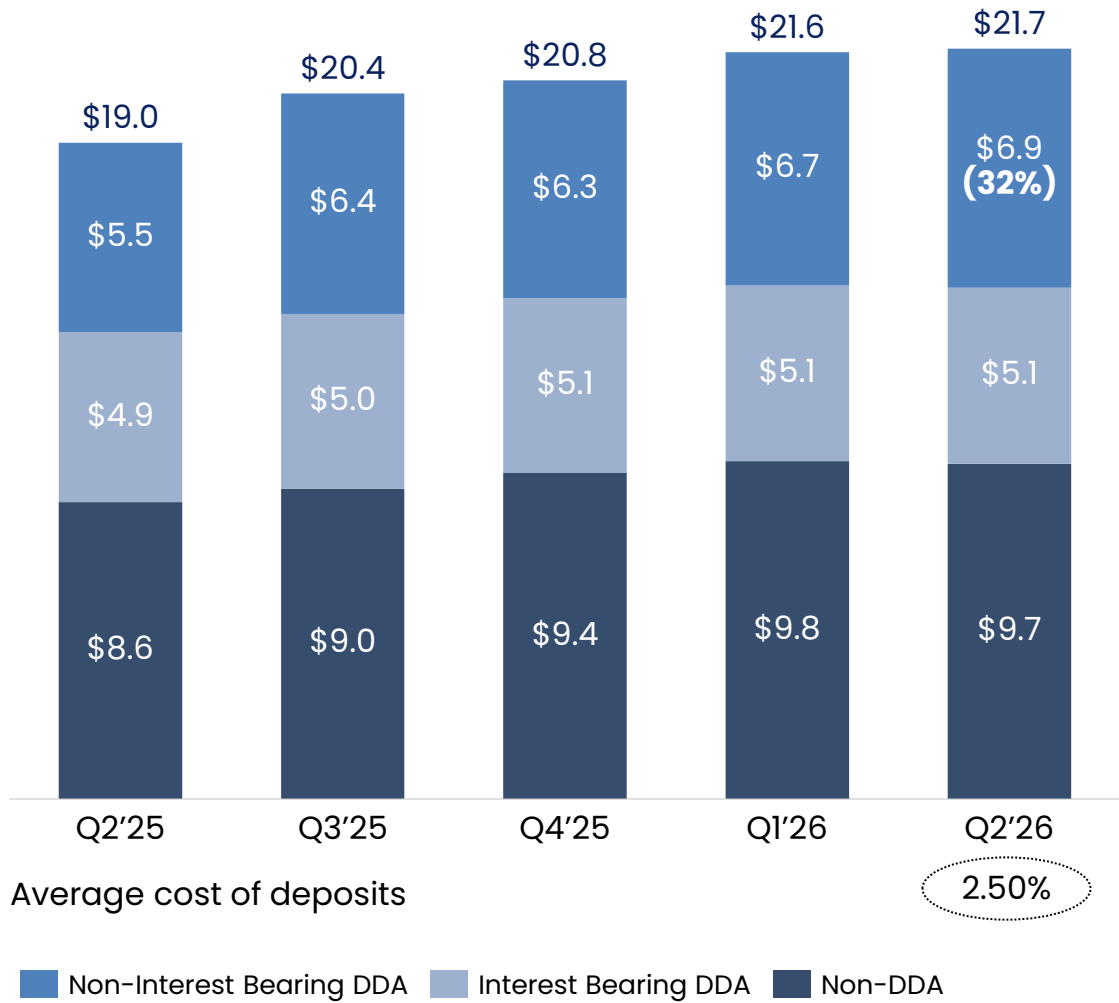
Approaching \$22 billion in deposits with 32% non-interest bearing balances



Total Deposits

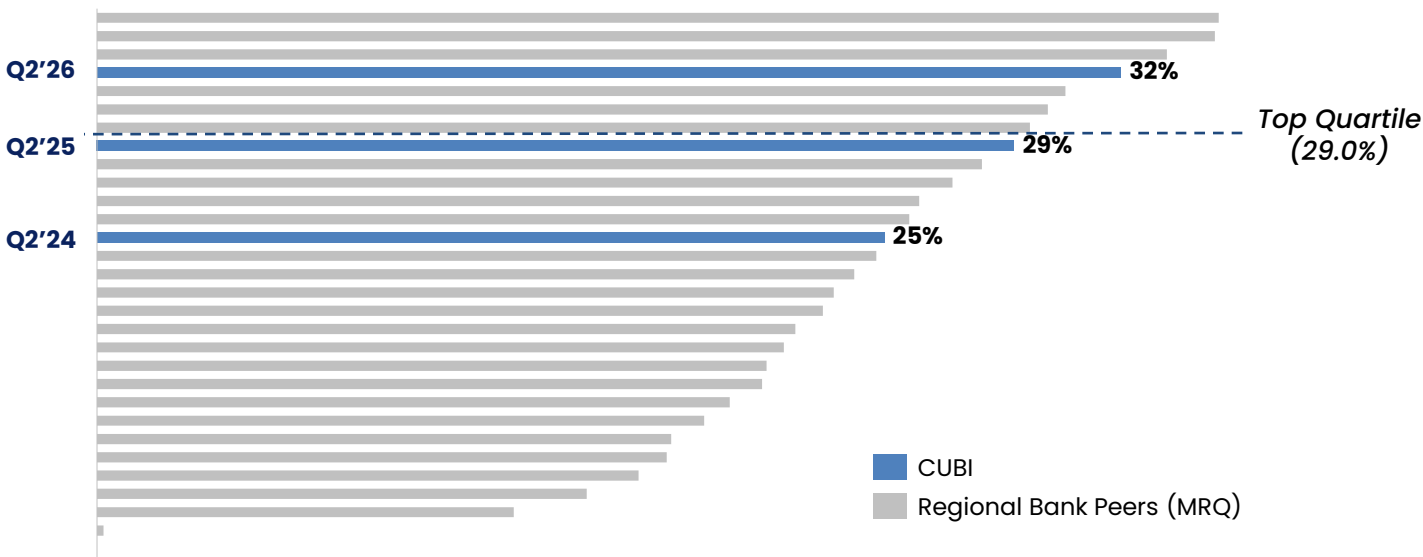
\$ billions

- Non-interest bearing balances excluding the DA vertical increased approximately \$375 million in the quarter²



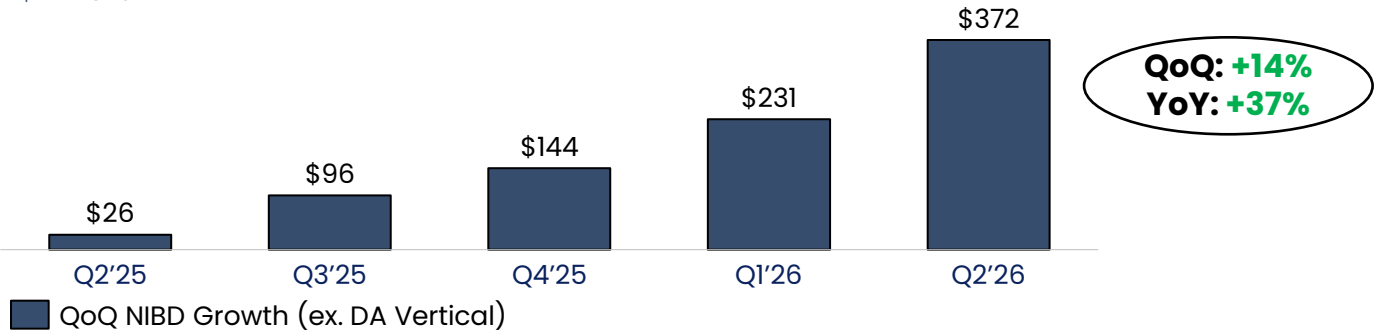
Non-interest Bearing Deposit Composition

- Non-interest bearing deposits increased by \$174 million in the quarter to a second consecutive period end record \$6.9 billion, or 32% of total deposits, representing top quartile of peer banks¹



Quarterly Non-interest Bearing Deposit Growth ex. DA Vertical²

\$ millions



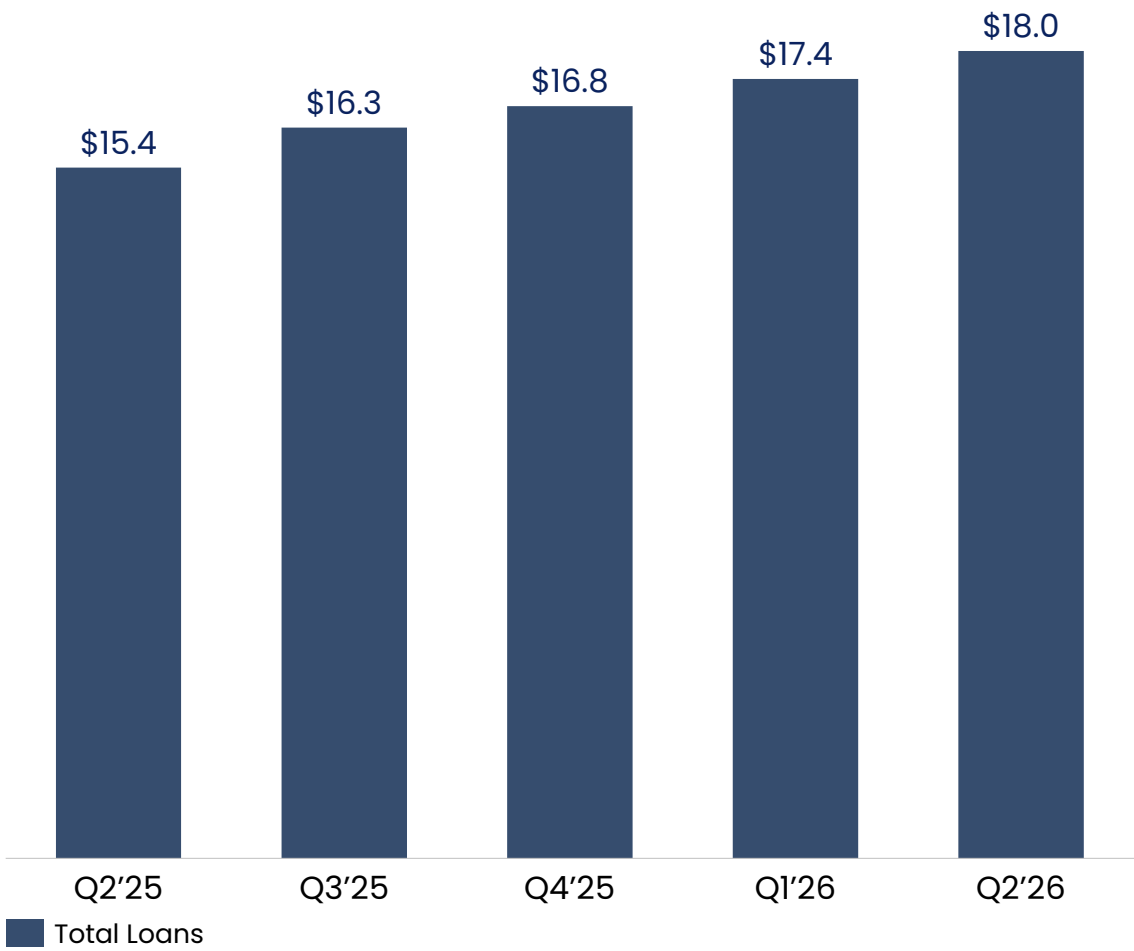
1. 2026 proxy peers most recent quarter ("MRQ")
2. DA Vertical spot balances were \$3.8B, \$4.0B, and \$3.2B in Q2'26, Q1'26, and Q2'25, respectively

Strong Loan Growth With Diversified Contributions Across The Franchise

Q2'26 Loan Portfolio

\$ billions

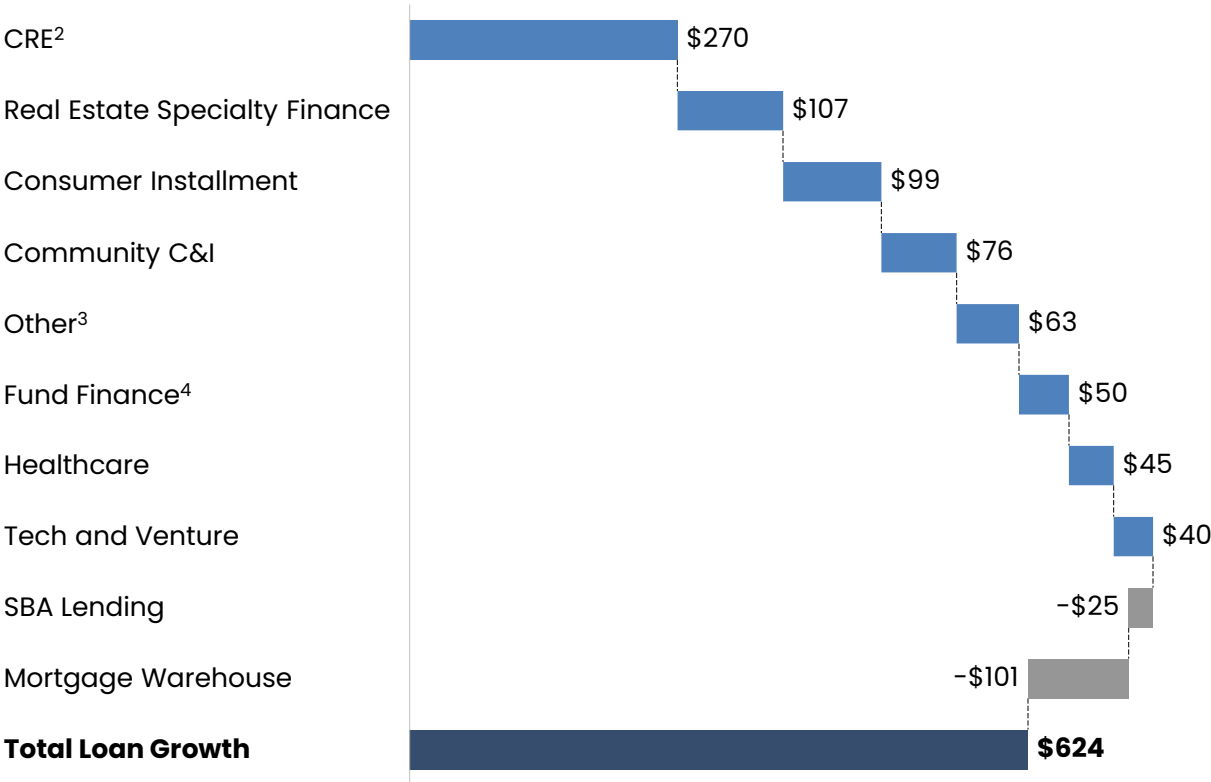
- Loan growth of over \$600 million, or 4% QoQ, compared to 2% for the industry¹



Q2'26 Loan Growth by Verticals

\$ millions

- Top growth verticals included CRE, Real Estate Specialty Finance, Consumer, Community C&I
- Diversified loan growth focused on adding franchise value

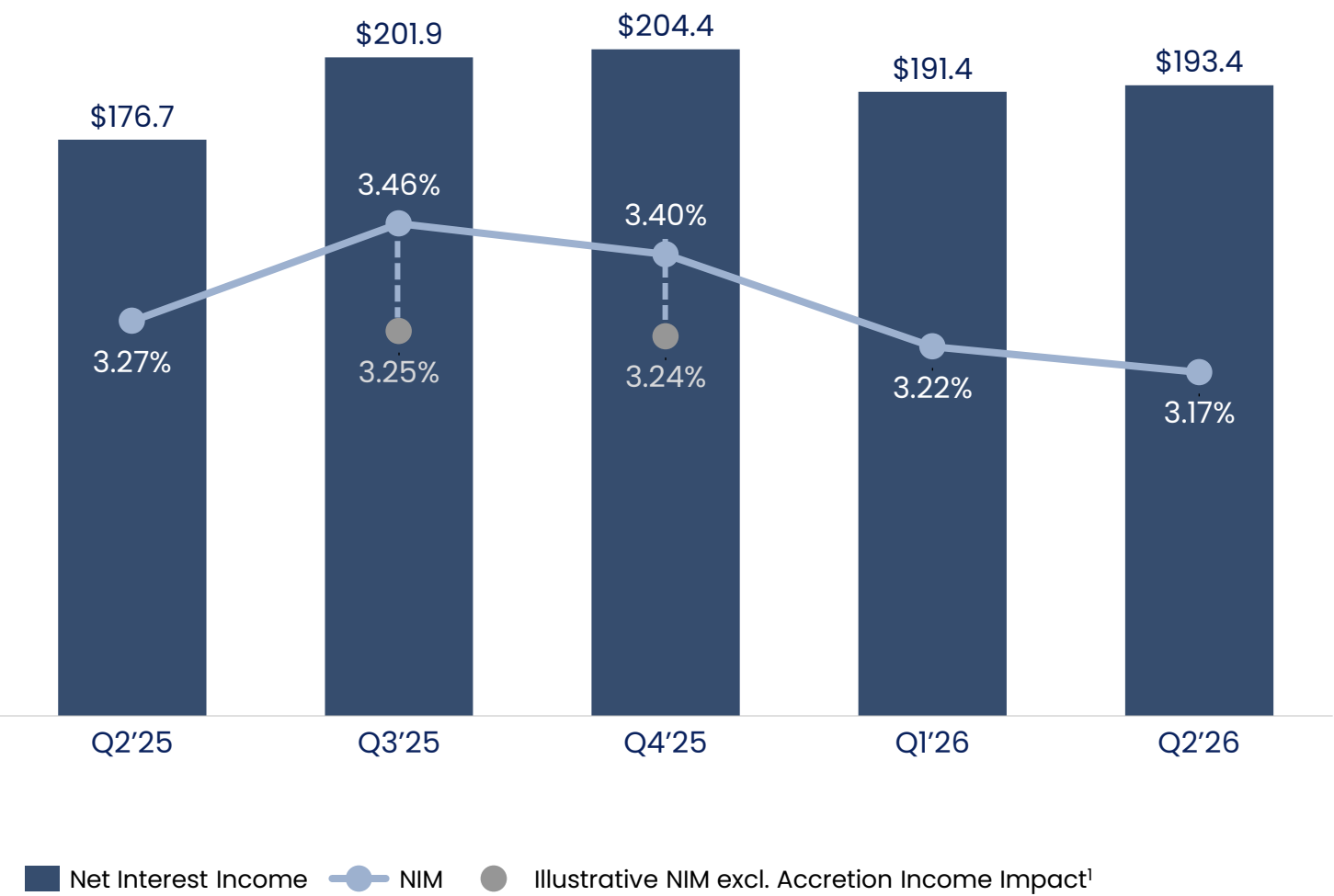


1. US Banks with \$10-\$100 billion in assets that have reported earnings data before July 23, 2026. Source S&P Cap IQ
2. Includes Investment CRE, Construction, and Multifamily
3. Includes Public Finance, FIG, Commercial Banking Teams, Mortgages, PPP, and remaining loan verticals
4. Fund Finance includes Lender Finance and Capital Call Lines

Net Interest Income Growth of 9% Year-over-Year

Net Interest Income & Net Interest Margin

\$ millions, percent



Key Highlights

- \$16 million NII growth YoY driven by higher average loan balances and lower cost of funds
- Cumulative IB and total deposit beta of 65% and 58%, respectively
- Robust low-cost deposit and loan pipelines expected to drive margin expansion

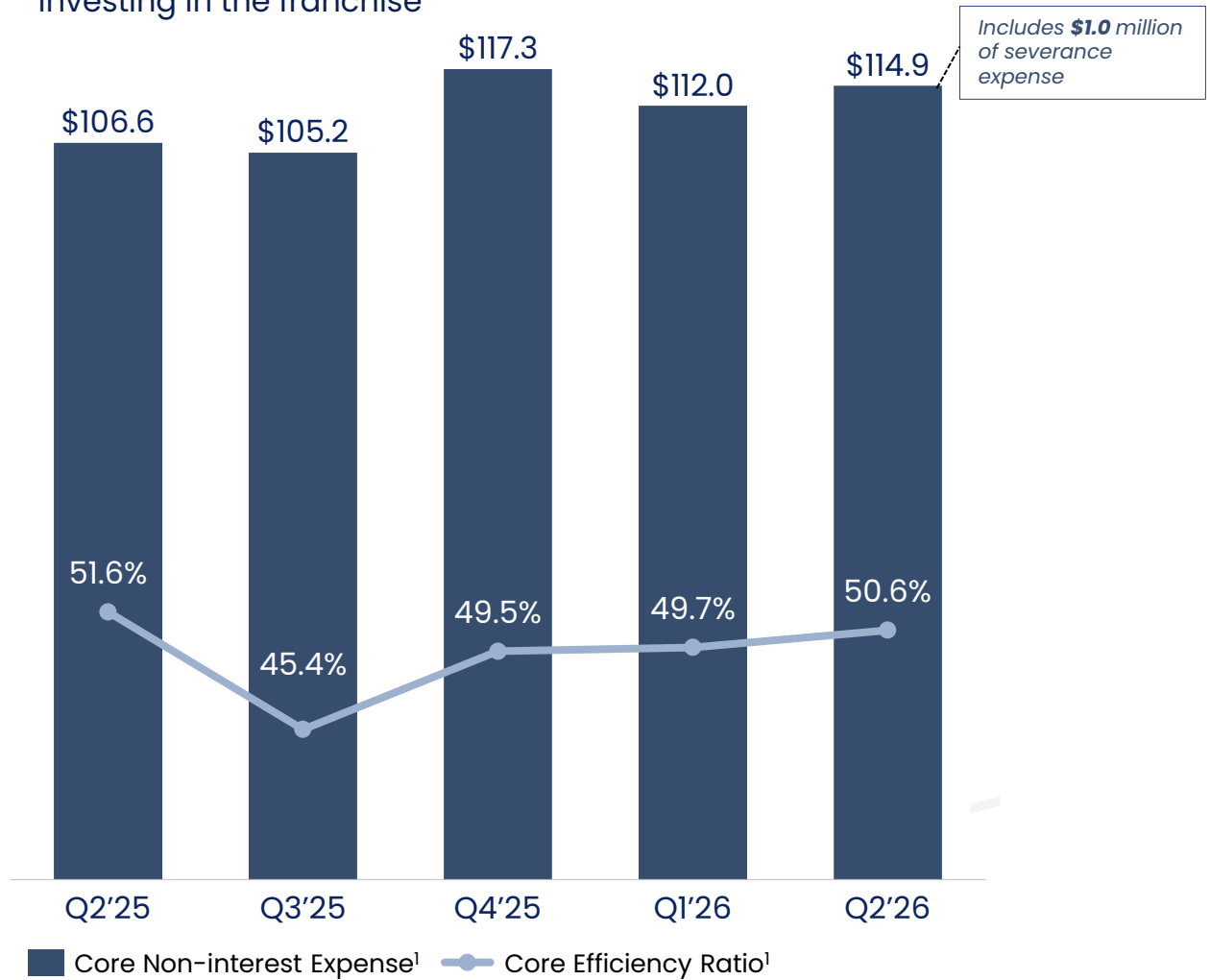
1. Q3'25 and Q4'25 contained large accretion benefit from a purchase of a loan portfolio at a discount from a participation partner

Peer Leading Efficiency While Investing In Our Business

Core Non-Interest Expense¹

\$ millions

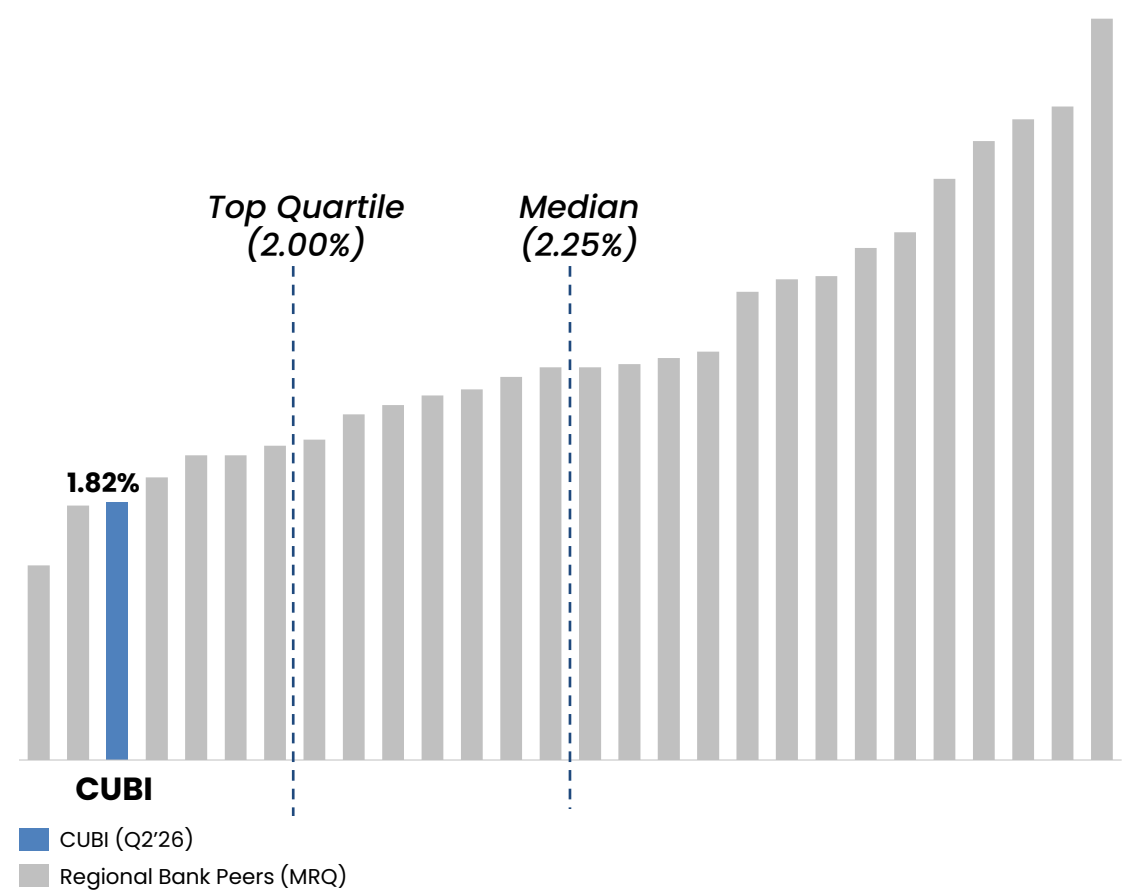
- Core efficiency ratio¹ has declined by approximately 100bps YoY while investing in the franchise



Core Non-Interest Expense / Average Assets¹

percent

- CUBI's core non-interest expense as percent of average assets¹ is among the lowest of regional bank peers²



1. Non-GAAP measure, refer to appendix for reconciliation
2. 2026 proxy peers most recent quarter ("MRQ")

OE2: 2026 Operational Excellence Initiative Target Achieved

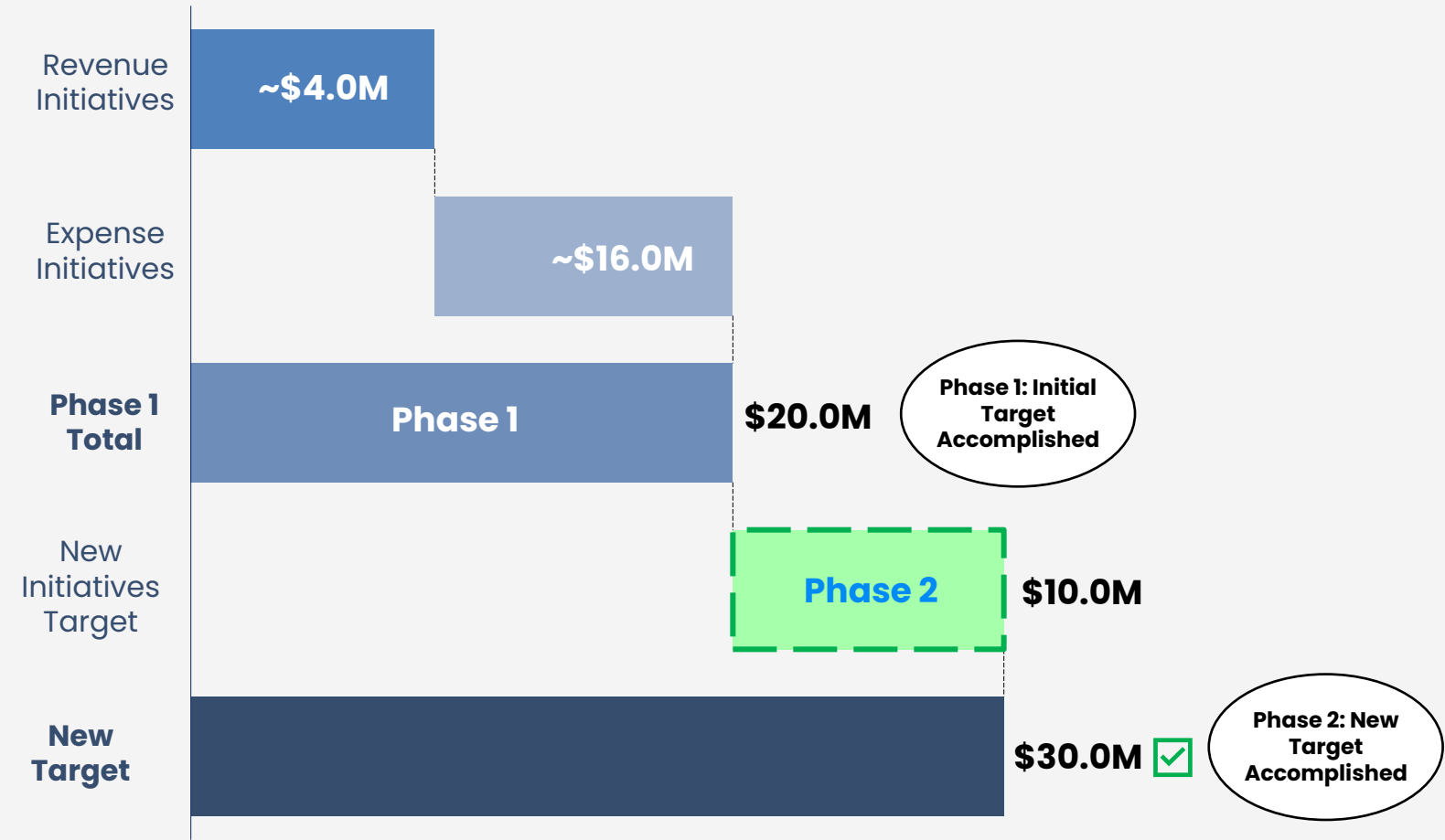
New Investment Target of \$30 Million Annual Run-Rate Already Achieved in Q2'26

Revenue Initiatives

- Increase treasury management fees from commercial clients
- Capital markets and fee-based businesses

Expense Initiatives

- Process automation for AI
- Technology platform consolidation
- Realization of benefits from risk management enhancements
- Strategic realignment

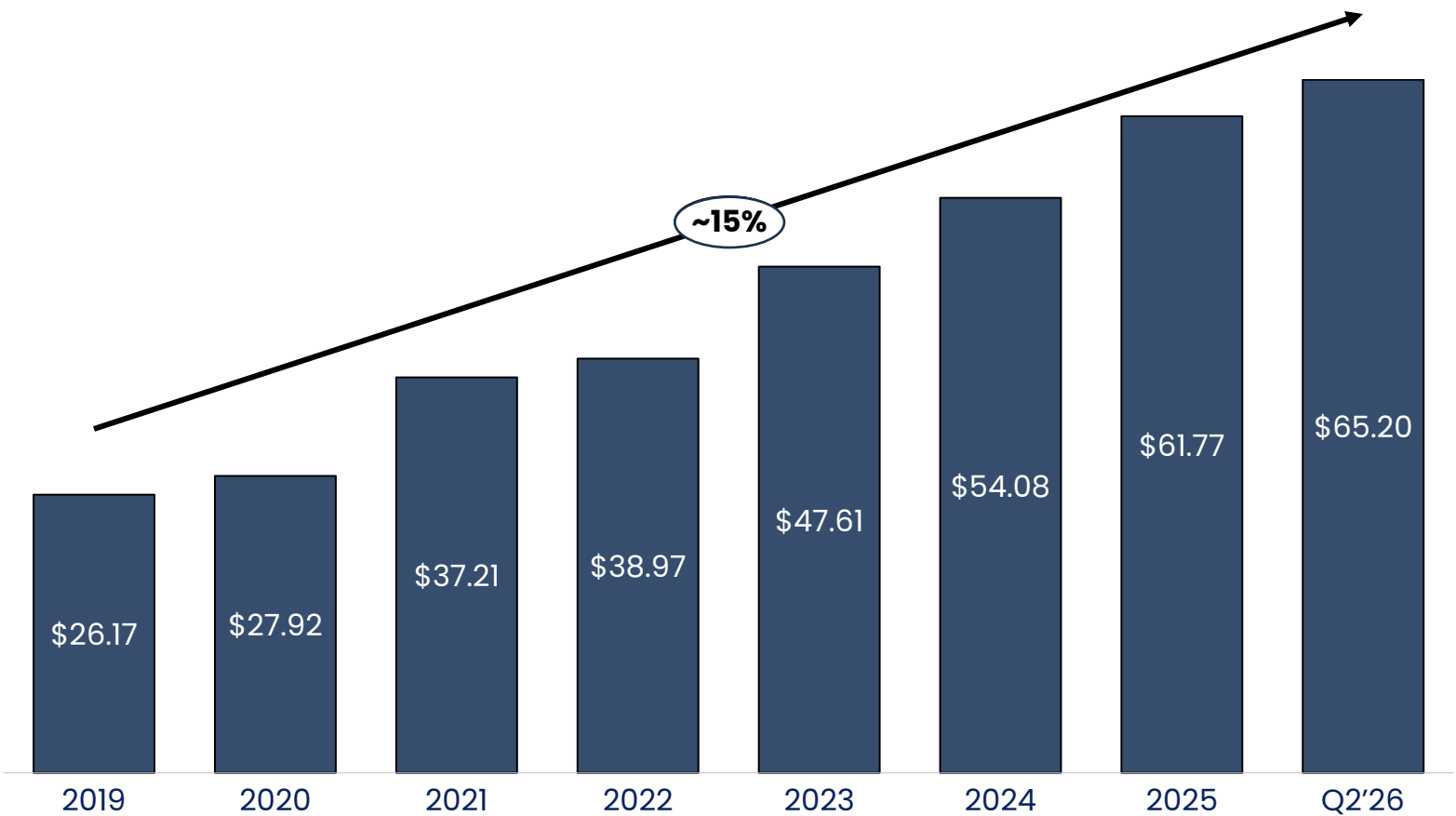


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Savings Used to Invest in the Franchise

Tangible Book Value Up 16% Year-over-Year

Tangible Book Value¹
per share



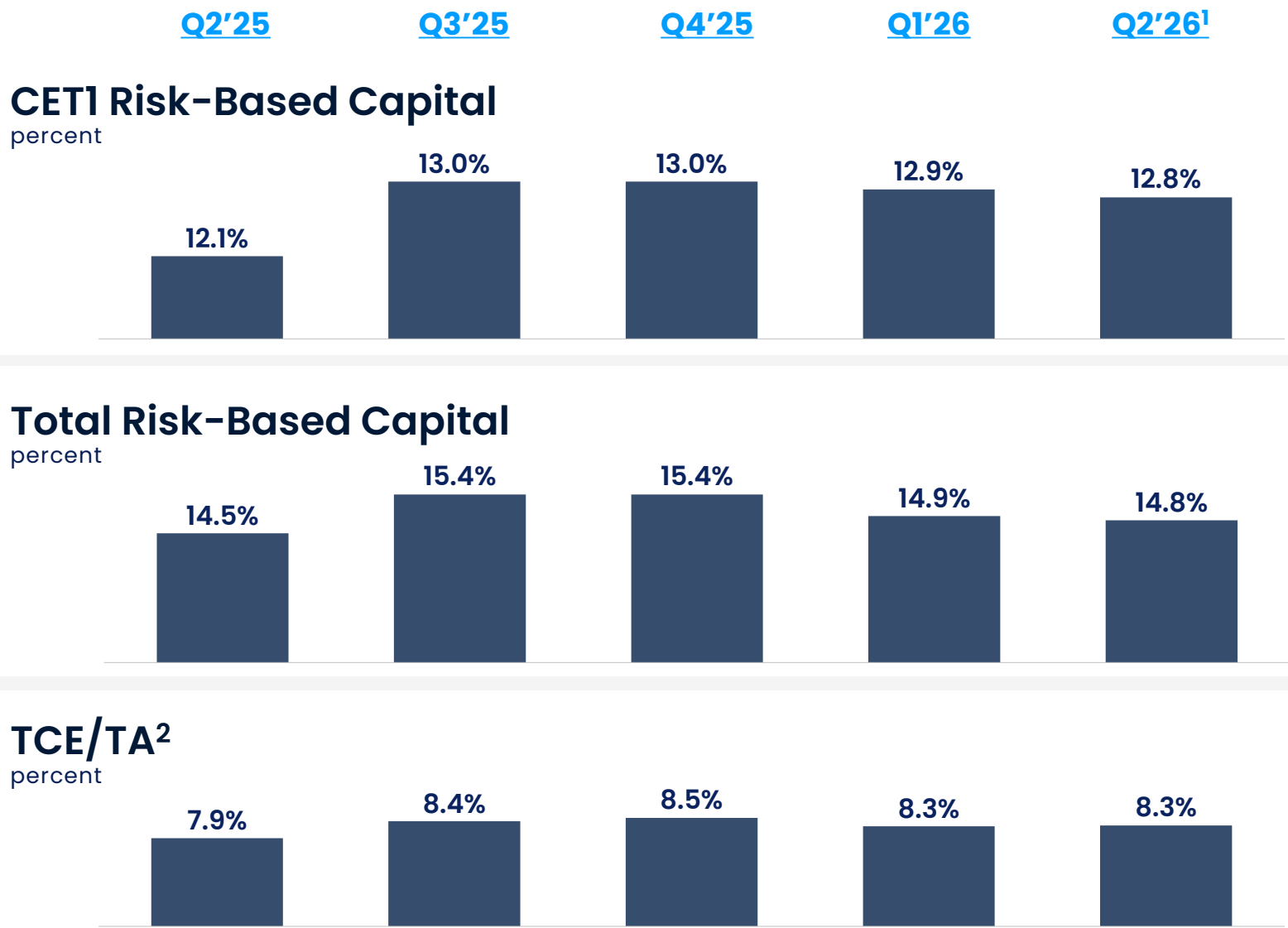
Key Highlights

- TBVPS¹ increased 3% QoQ and 16% YoY to \$65.20
- Tangible book value¹ per share increased **2.5x** since Q4'19²
- 15%² CAGR in TBVPS¹ since Q4'19² compared to 5% for regional bank peers³

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1. Non-GAAP measure, refer to appendix for reconciliation
2. CAGR from Q4'19 to Q2'26 inclusive of impact of AOCI mark-to-market; Q4'19 and Q2'26 AOCI impact of \$(0.04) and \$(1.73) per share, respectively
3. 2026 proxy peers most recent quarter ("MRQ")

Strong Capital Levels Provide Significant Flexibility

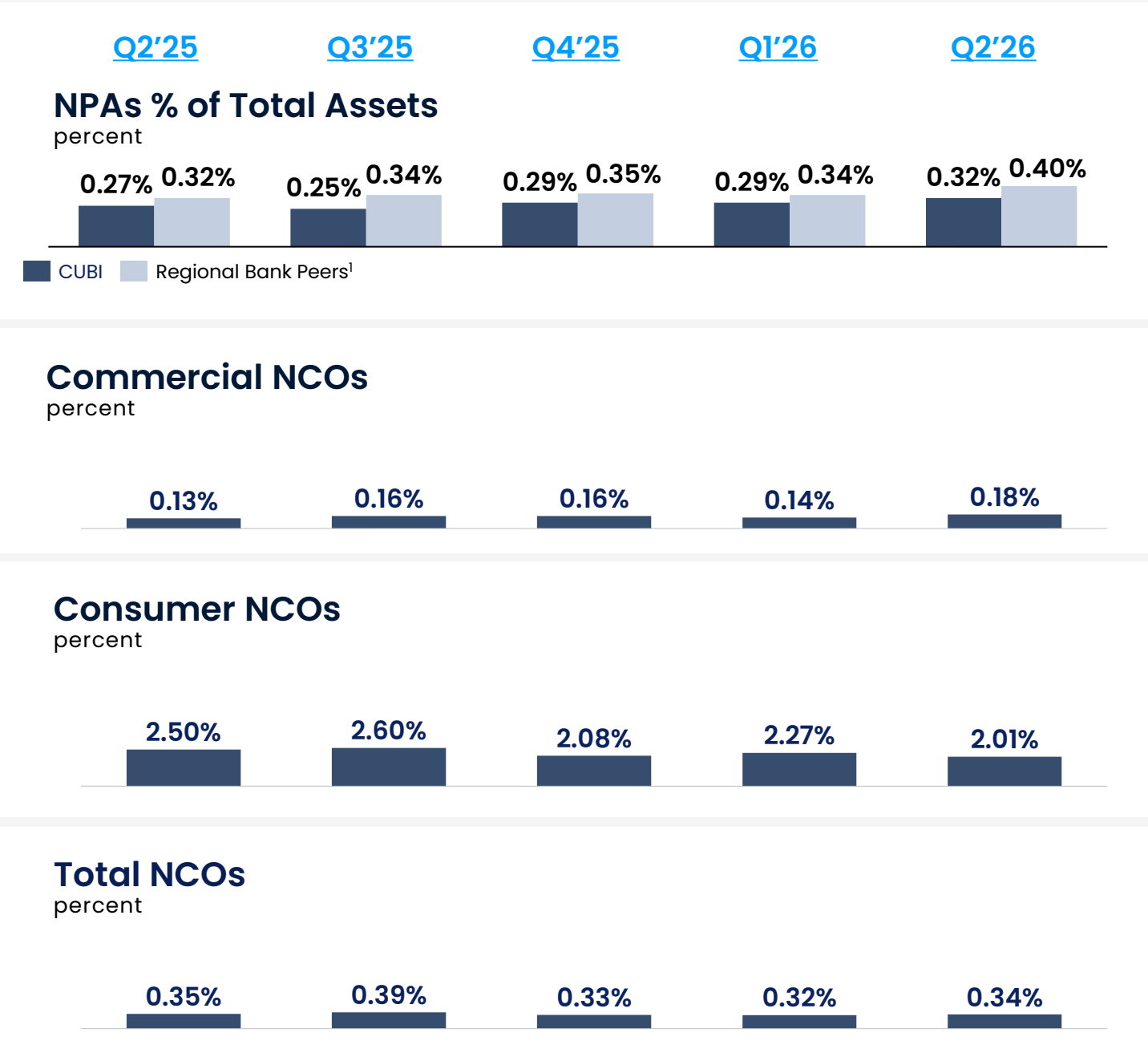


Key Highlights

- Strong capital ratios provide flexibility
- TCE/TA² Ratio up 40 basis points YoY with 18% increase in tangible assets² over same period

1. Capital ratios are estimated pending final regulatory report
2. Non-GAAP measure, refer to appendix for reconciliation

Credit Metrics Remain Stable



2026 Management Outlook

Metrics	FY 2025	Current Outlook FY 2026	Notes
Deposit Growth	\$20.8B	8 – 12%	✓
Loan Growth	\$16.8B	8 – 12%	✓
Net Interest Income	\$750M	\$800M – \$830M	✓
Non-Interest Expense	\$432M	\$440M – \$460M	✓
CET1 (%)	13.0%	11.5 – 12.5%	✓
Tax Rate	22.3%	23 – 25%	✓



Analyst Coverage

B. Riley Securities, Inc.

Hal Goetsch

D.A. Davidson Companies

Peter Winter

Hovde Group

David Bishop

JPMorgan

Anthony Elia

Keefe, Bruyette & Woods Inc.

Kelly Motta

Maxim Group LLC

Michael Diana

Morgan Stanley

Brian Wilczynski

Piper Sandler

Manuel Navas

Raymond James

Steve Moss

Stephens Inc.

Matt Breese

TD Cowen

Janet Lee

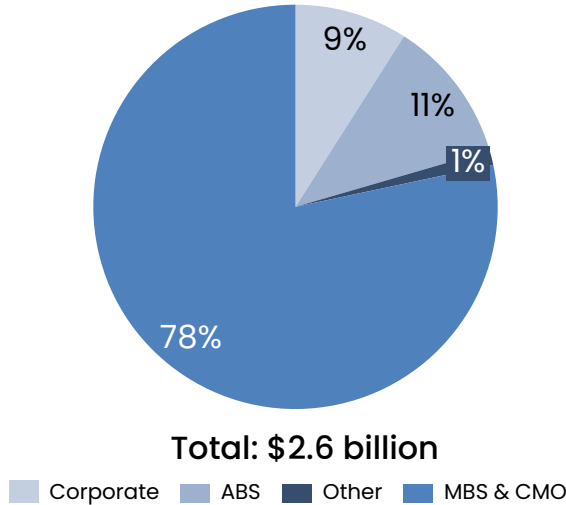
Appendix

Securities Portfolio Characteristics

Investment Securities – AFS

percent, Q2'26

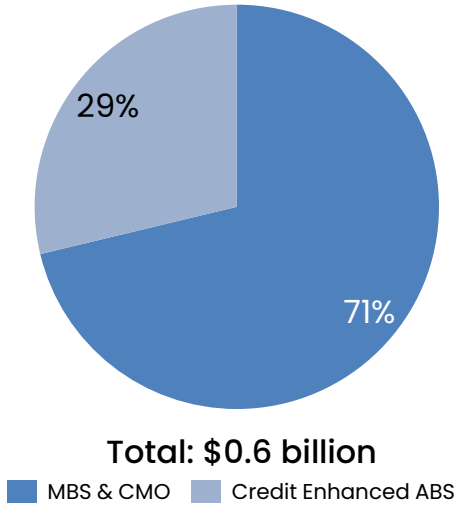
- Spot yield: 5.14%
- Effective duration: 2.5 years
- Floating rate securities: 35%
- Credit rating: 79% AAA with only 2% at BB



Investment Securities – HTM

percent, Q2'26

- Spot yield: 3.18%
- Effective duration: 4.2 years
- Floating rate securities: ~31%
- Credit rating: 70% AAA with no rated securities non-investment grade
- ABS: \$0.2 billion of credit enhanced asset backed securities



Allowance for Credit Losses for Loans and Leases



	June 30, 2026			March 31, 2026		
	Amortized Cost ¹	Allowance for Credit Losses	Lifetime Loss Rate ²	Amortized Cost ¹	Allowance for Credit Losses	Lifetime Loss Rate ³
(\$ in thousands)						
Loans and Leases Receivable:						
<u>Commercial:</u>						
Commercial and Industrial, including Specialized Lending	\$ 8,829,801	\$ 40,158	0.45 %	\$ 8,474,678	\$ 41,214	0.49 %
Multifamily	2,623,964	29,324	1.12 %	2,510,697	19,441	0.77 %
Commercial Real Estate Owner Occupied	1,270,575	10,226	0.80 %	1,279,501	10,556	0.83 %
Commercial Real Estate Non-Owner Occupied	1,888,040	13,503	0.72 %	1,742,989	18,470	1.06 %
Construction	216,832	2,803	1.29 %	204,999	2,672	1.30 %
Total Commercial Loans and Leases Receivable	\$ 14,829,212	\$ 96,014	0.65 %	\$ 14,212,864	\$ 92,353	0.65 %
<u>Consumer:</u>						
Residential Real Estate	\$ 508,187	\$ 6,251	1.23 %	\$ 495,458	\$ 5,713	1.15 %
Manufacturing Housing	24,763	3,244	13.10 %	26,065	3,338	12.81 %
Installment	854,906	58,597	6.85 %	785,106	59,558	7.59 %
Total Consumer Loans Receivable	\$ 1,387,856	\$ 68,092	4.91 %	\$ 1,306,629	\$ 68,609	5.25 %
Total Loans and Leases Receivable	\$ 16,217,068	\$ 164,106	1.01 %	\$ 15,519,493	\$ 160,962	1.04 %

1. Excludes mortgage finance and installment loans reported at fair value, loans held for sale
2. Utilized Moody's June 2026 baseline and adverse forecast scenario with qualitative adjustments for Q2'26 provision for credit losses
3. Utilized Moody's March 2026 baseline and adverse forecast scenario with qualitative adjustments for Q1'26 provision for credit losses

Reconciliation of Non-GAAP Measures - Unaudited



Customers believes that the non-GAAP measurements disclosed within this document are useful for investors, regulators, management and others to evaluate our core results of operations and financial condition relative to other financial institutions. These non-GAAP financial measures are frequently used by securities analysts, investors, and other interested parties in the evaluation of companies in Customers' industry. These non-GAAP financial measures exclude from corresponding GAAP measures the impact of certain elements that we do not believe are representative of our ongoing financial results, which we believe enhance an overall understanding of our performance and increases comparability of our period to period results. Investors should consider our performance and financial condition as reported under GAAP and all other relevant information when assessing our performance or financial condition. The non-GAAP measures presented are not necessarily comparable to non-GAAP measures that may be presented by other financial institutions. Although non-GAAP financial measures are frequently used in the evaluation of a company, they have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our results of operations or financial condition as reported under GAAP. Starting in Q3 2025, certain adjustments to GAAP measures were no longer included as our intention going forward is to limit these adjustments to those items of greatest significance.

The following tables present reconciliations of GAAP to non-GAAP measures disclosed within this document.

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Core Earnings – Customers Bancorp

	Q2 2026		Q1 2026		Q4 2025		Q3 2025		Q2 2025	
	USD	Per share	USD	Per share	USD	Per share	USD	Per share	USD	Per share
<i>(dollars in thousands, except per share data)</i>										
GAAP net income to common shareholders	\$ 71,560	\$ 2.05	\$ 69,653	\$ 1.97	\$ 70,088	\$ 1.98	\$ 73,726	\$ 2.20	\$ 55,846	\$ 1.73
Reconciling items (after tax):										
(Gains) losses on investment securities	(103)	0.00	(208)	(0.01)	(36)	0.00	(253)	(0.01)	1,388	0.04
Loss on redemption of preferred stock	—	—	—	—	2,799	0.08	—	—	1,908	0.06
Unrealized (gain) loss on loans held for sale	—	—	—	—	—	—	—	—	(223)	(0.01)
Loan program termination fees	—	—	—	—	—	—	—	—	(772)	(0.02)
Core earnings	\$ 71,457	\$ 2.05	\$ 69,445	\$ 1.97	\$ 72,851	\$ 2.06	\$ 73,473	\$ 2.20	\$ 58,147	\$ 1.80

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Core Earnings – Customers Bancorp

(dollars in thousands, except per share data)

	2025		2024		2023		2022		2021		2020		2019	
	USD	Per share	USD	Per share	USD	Per share	USD	Per share	USD	Per share	USD	Per share	USD	Per share
GAAP net income to common shareholders	\$ 209,183	\$ 6.26	\$ 166,429	\$ 5.09	\$ 235,448	\$ 7.32	\$ 218,402	\$ 6.51	\$ 300,134	8.91	\$ 118,537	\$ 3.74	\$ 64,868	\$ 2.05
Reconciling items (after tax):														
(Income) loss from discontinued operations	—	—	—	—	—	—	—	—	39,621	1.18	10,461	0.33	2,060	0.07
Severance expense	—	—	3,666	0.11	1,251	0.04	1,058	0.03	1,517	0.05	—	—	373	0.01
Impairment loss on debt securities	39,875	1.19	—	—	—	—	—	—	—	—	—	—	—	—
Impairments on fixed assets and leases	—	—	—	—	98	0.00	1,051	0.03	1,118	0.03	—	—	—	—
Merger and acquisition related expenses	—	—	—	—	—	—	—	—	320	0.01	1,038	0.03	76	0.00
Loss on sale of consumer installment loans	—	—	—	—	—	—	18,221	0.54	—	—	—	—	—	—
Loss on sale of capital call lines of credit	—	—	—	—	3,914	0.12	—	—	—	—	—	—	—	—
(Gains) losses on investment securities	975	0.03	20,331	0.62	407	0.01	18,926	0.56	(26,015)	(0.77)	(17,412)	(0.55)	(1,912)	(0.06)
Loss on sale of foreign subsidiaries	—	—	—	—	—	—	—	—	2,150	0.06	—	—	—	—
Loss on cash flow hedge derivative terminations	—	—	—	—	—	—	—	—	18,716	0.56	—	—	—	—
Derivative credit valuation adjustment	210	0.01	4	0.00	219	0.01	(1,243)	(0.04)	(1,285)	(0.04)	5,811	0.18	811	0.03
Risk participation agreement mark-to-market adjustment	—	—	—	—	—	—	—	—	—	—	(1,080)	(0.03)	—	—
Legal settlement	—	—	158	0.02	—	—	—	—	897	0.03	258	0.01	1,520	0.05
Unrealized (gain) loss on loans held for sale	295	0.01	608	0.02	—	—	—	—	—	—	1,913	0.06	—	—
Deposit relationship adjustment fees	—	—	—	—	—	—	—	—	4,707	0.14	—	—	—	—
Loss on redemption of preferred stock	4,707	0.14	—	—	—	—	—	—	2,820	0.08	—	—	—	—
Tax on surrender of bank-owned life insurance policies	—	—	—	—	4,141	0.13	—	—	—	—	—	—	—	—
FDIC special assessment	—	—	518	0.02	2,755	0.09	—	—	—	—	—	—	—	—
Unrealized (gain) on equity method investments	—	—	(8,608)	(0.26)	—	—	—	—	—	—	—	—	—	—
Loss upon acquisition of interest-only GNMA securities	—	—	—	—	—	—	—	—	—	—	—	—	5,682	0.18
Losses on sale of non-QM residential mortgage loans	—	—	—	—	—	—	—	—	—	—	—	—	595	0.02
Loan program termination fees	(772)	(0.02)	—	—	—	—	—	—	—	—	—	—	—	—
Core earnings	\$ 254,473	\$ 7.61	\$ 183,105	\$ 5.60	\$ 248,233	\$ 7.72	\$ 256,415	\$ 7.63	\$ 344,700	10.23	\$ 119,526	\$ 3.77	\$ 74,073	\$ 2.35

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Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Core Return on Average Assets – Customers Bancorp

(dollars in thousands except per share data)

	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025
GAAP net income	\$ 71,560	\$ 69,653	\$ 74,492	\$ 75,745	\$ 60,939
Reconciling items (after tax):					
(Gains) losses on investment securities	(103)	(208)	(36)	(253)	1,388
Unrealized (gain) loss on loans held for sale	—	—	—	—	(223)
Loan program termination fees	—	—	—	—	(772)
Core earnings	\$ 71,457	\$ 69,445	\$ 74,456	\$ 75,492	\$ 61,332
Average total assets	\$ 25,367,399	\$ 24,920,977	\$ 24,721,373	\$ 23,930,723	\$ 22,362,989
Core return on average assets	1.13 %	1.13 %	1.19 %	1.25 %	1.10 %

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Core Return on Average Common Equity – Customers Bancorp

(dollars in thousands except per share data)

	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025
GAAP net income to common shareholders	\$ 71,560	\$ 69,653	\$ 70,088	\$ 73,726	\$ 55,846
Reconciling items (after tax):					
(Gains) losses on investment securities	(103)	(208)	(36)	(253)	1,388
Loss on redemption of preferred stock	—	—	2,799	—	1,908
Unrealized (gain) loss on loans held for sale	—	—	—	—	(223)
Loan program termination fees	—	—	—	—	(772)
Core earnings	\$ 71,457	\$ 69,445	\$ 72,851	\$ 73,473	\$ 58,147
Average total common shareholders' equity	\$ 2,171,497	\$ 2,146,518	\$ 2,093,510	\$ 1,878,115	\$ 1,751,037
Core return on average common equity	13.20 %	13.12 %	13.81 %	15.52 %	13.32 %

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Core Efficiency Ratio – Customers Bancorp

(dollars in thousands except per share data)

	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025
GAAP net interest income	\$ 193,366	\$ 191,351	\$ 204,428	\$ 201,912	\$ 176,703
GAAP non-interest income (loss)	\$ 34,043	\$ 34,316	\$ 32,516	\$ 30,191	\$ 29,606
(Gains) losses on investment securities	(130)	(269)	(47)	(334)	1,797
Unrealized (gain) loss on loans held for sale	—	—	—	—	(289)
Loan program termination fees	—	—	—	—	(1,000)
Core non-interest income	33,913	34,047	32,469	29,857	30,114
Core revenue	\$ 227,279	\$ 225,398	\$ 236,897	\$ 231,769	\$ 206,817
GAAP non-interest expense	\$ 114,891	\$ 111,988	\$ 117,309	\$ 105,217	\$ 106,626
Core non-interest expense	\$ 114,891	\$ 111,988	\$ 117,309	\$ 105,217	\$ 106,626
Core efficiency ratio ⁽¹⁾	50.55 %	49.68 %	49.52 %	45.40 %	51.56 %

1. Core efficiency ratio calculated as non-interest expense divided by core revenue

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Core Non-Interest Expense to Average Total Assets – Customers Bancorp

(dollars in thousands except per share data)

	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025
GAAP non-interest expense	\$ 114,891	\$ 111,988	\$ 117,309	\$ 105,217	\$ 106,626
Core non-interest expense	\$ 114,891	\$ 111,988	\$ 117,309	\$ 105,217	\$ 106,626
Average total assets	\$ 25,367,399	\$ 24,920,977	\$ 24,721,373	\$ 23,930,723	\$ 22,362,989
Core Non-interest Expense to average assets	1.82 %	1.82 %	1.88 %	1.74 %	1.91 %

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Tangible Common Equity to Tangible Assets – Customers Bancorp

(dollars in thousands except per share data)

	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025
GAAP total shareholders' equity	\$ 2,205,692	\$ 2,144,300	\$ 2,115,517	\$ 2,126,059	\$ 1,863,558
Reconciling items:					
Preferred stock	—	—	—	(82,201)	(82,201)
Goodwill and other intangibles	(3,629)	(3,629)	(3,629)	(3,629)	(3,629)
Tangible common equity	\$ 2,202,063	\$ 2,140,671	\$ 2,111,888	\$ 2,040,229	\$ 1,777,728
GAAP Total assets	\$ 26,520,789	\$ 25,880,767	\$ 24,895,868	\$ 24,260,163	\$ 22,550,800
Reconciling items:					
Goodwill and other intangibles	(3,629)	(3,629)	(3,629)	(3,629)	(3,629)
Tangible assets	\$ 26,517,160	\$ 25,877,138	\$ 24,892,239	\$ 24,256,534	\$ 22,547,171
Tangible common equity to tangible assets	8.3 %	8.3 %	8.5 %	8.4 %	7.9 %

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Tangible Book Value per Common Share – Customers Bancorp

(dollars in thousands except per share data)

	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025
GAAP total shareholders' equity	\$ 2,205,692	\$ 2,144,300	\$ 2,115,517	\$ 2,126,059	\$ 1,863,558
Reconciling Items:					
Preferred stock	—	—	—	(82,201)	(82,201)
Goodwill and other intangibles	(3,629)	(3,629)	(3,629)	(3,629)	(3,629)
Tangible common equity	\$ 2,202,063	\$ 2,140,671	\$ 2,111,888	\$ 2,040,229	\$ 1,777,728
Common shares outstanding	33,772,598	33,692,632	34,191,223	34,163,506	31,606,934
Tangible book value per common share	\$ 65.20	\$ 63.54	\$ 61.77	\$ 59.72	\$ 56.24

Reconciliation of Non-GAAP Measures – Unaudited (Contd.)



Tangible Book Value per Common Share – Customers Bancorp

(dollars in thousands except per share data)

	Q4 2025	Q4 2024	Q4 2023	Q4 2022	Q4 2021	Q4 2020	Q4 2019
GAAP total shareholders' equity	\$ 2,115,517	\$ 1,836,683	\$ 1,638,394	\$ 1,402,961	\$ 1,366,217	\$ 1,117,086	\$ 1,052,795
Reconciling Items:							
Preferred stock	—	(137,794)	(137,794)	(137,794)	(137,794)	(217,471)	(217,471)
Goodwill and other intangibles	(3,629)	(3,629)	(3,629)	(3,629)	(3,736)	(14,298)	(15,195)
Tangible common equity	\$ 2,111,888	\$ 1,695,260	\$ 1,496,971	\$ 1,261,538	\$ 1,224,687	\$ 885,317	\$ 820,129
Common shares outstanding	34,191,223	31,346,507	31,440,906	32,373,697	32,913,267	31,705,088	31,336,791
Tangible book value per common share	\$ 61.77	\$ 54.08	\$ 47.61	\$ 38.97	\$ 37.21	\$ 27.92	\$ 26.17